

## Steering Committee - Tilba District Strategic Plan

## **Steering Committee Role:**

The committee meet quarterly with roles and responsibilities outlined below:

- Will act as the advisory body
- Will support all community sub-committees leading the strategic activities
- Identify and manage key concerns
- Meet periodically to discuss each of these aspects and help set, or reset direction

### Members of the Committee

Susan Gray
Grant Harrison
Mark Stubbings
Kathryn Ratcliffe
Carrie Taylor

## Biographies

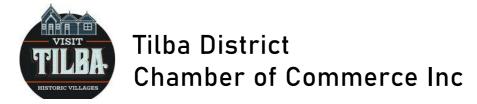
### Susan Gray - Steering Committee Member



Susan started her career as a journalist and editor. She subsequently spent several years working for a multinational food and beverage operator in the global airports sector as Corporate Communications Director and latterly in global business development roles. With her partner, since 2010 she has run a highly specialised airport commercial planning consultancy. They work predominantly with airport executive management and other internal and external stakeholders and specialists to develop and implement infrastructure developments and commercial programmes and strategies which optimise non-aviation revenues while delivering on customer experience ambitions. Susan and her

partner have owned the Dromedary Hotel in Central Tilba since 2018.

Susan is the President of The Tilba District Chamber of commerce and is also on the Board of the South Coast Tourism Industry Association.



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#### **Grant Harrison - Steering Committee Member**

After a career as a senior official in the Australian parliament, providing research and advisory support for parliamentarians, Grant worked for international development assistance companies and civil society organizations; held leadership positions at the Centre for Democratic Institutions at the Australian National University; and was a consultant for the United Nations and the International Parliamentary Union.



In these later roles, Grant designed, delivered and evaluated programs of capacity building assistance for parliaments, political

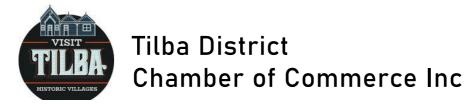
parties and civil society activists in Papua New Guinea, the Solomon Islands, Vanuatu, Indonesia, China and Myanmar. Grant specialized in systems of governance, particularly parliamentary accountability, and in policy analysis.

#### Mark Stubbings - Steering Committee Member



A former lawyer with over 30 years' experience, as Real Estate Sector Leader at law firm Allens Linklaters, Mark was the lead partner on many major real estate developments and transactions. Mark was also a member of the firm's leadership team which developed and implemented a series of significant changes at the firm, including the ways in which the partners and staff worked in all Australian offices.

Mark now serves on various boards and committees for not-for-profits, charities and other organisations. He is currently a member of the project steering group and an advisor to the board of Gulgul Nyugang Aboriginal Corporation in the purchase of land, application for development approval and construction of a drug and alcohol rehabilitation centre for women on the Central Coast, to be known as The Glen for Women funded by \$9 million from the Federal Department of Health; obtaining \$4 million State Government grant funding and helping project manage the development of 60km of mountain bike trails for Narooma Mountain Bike Club; as Secretary of the Tilba Environment Landcarers; and in the past serving on the organising committee for Sculpture Bermagui.



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#### Kathryn Ratcliffe - Steering Committee Member

Kathryn is an enthusiastic leader with a proven record in project development and delivery, operations and logistics, strategic planning and public policy. Commencing work in the agricultural and then mining sectors focused on exports, she gained further specialised experience in freight and transport logistics, port and master planning and ship chartering and operations. Her varied roles have included large start-up enterprises and senior consulting firms, providing insight into new business process, strategy and planning including project development and stakeholder management. Senior advisory roles in the Victorian public sector in the infrastructure arena firmly ambadded an interest in public policy development and stakeholder.



firmly embedded an interest in public policy development and delivery.

Most recently she has established a key tourism accommodation business in Tilba Tilba whilst continuing project and government roles concentrating on business case development and writing for large transport projects.

#### Carrie Taylor - Steering Committee Member



Carrie's career spanning 28+ years has transitioned through three phases. Starting as a fully accredited F.A.T.D teacher of dance and performer, travelling to work in many parts of the world and within Australia over a 14 year span. The second phase saw Carrie move into the corporate sector, where she has spent the last 14 years working for Chartered Accountants Australia and New Zealand. Currently sitting in a senior leadership position focused on Operational Excellence, responsible for delivering large scale transformational projects that improves member experience by driving strategy, efficiency and improved processes within the organisation.

Her love of learning has seen Carrie's quantifications expand with a completed MBA, Green Belt Lean Six Sigma, Certified Coach and Cert IV in Training and Assessment to name a few.

Carrie, along with her husband moved to Central Tilba in 2018 where they opened their Boutique Accommodation Business. Along with their own business Carrie also launched her own life and career coaching business in 2021.

Carrie is an active member of the community and current Treasurer of The Tilba District Chamber of Commerce.